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Volume V

1

**THE POST-DAM SYSTEM  
VOLUME V - HARVARD PROJEC  
MANAGER (HPM)**

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D.H. MERKLE**

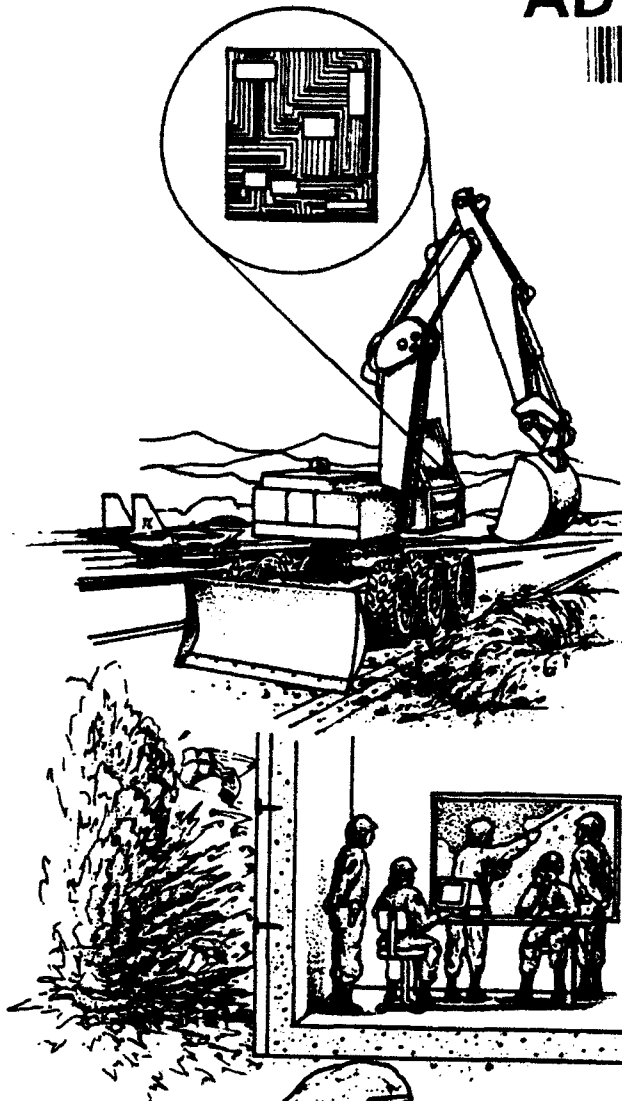
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## EXECUTIVE SUMMARY

### A. OBJECTIVE

The objective of this report is to describe the software and hardware of the POST-DAM System, developed by Applied Research Associates, Inc., for airbase facility postattack damage assessment. This report contains descriptions of prototype software and hardware, and recommendations for full-scale development of both software and hardware.

### B. BACKGROUND

In a postattack environment, field information on mission-critical facility damage is collected and analyzed to determine structural integrity and usability. From this analysis, a repair schedule is developed. This is a time-consuming process when done without the aid of a computerized system. Consequently, the POST-DAM System was developed to determine repair strategies with an expert system, keep track of materials and equipment with a relational database management system, and schedule repairs based on manpower and equipment availability with a project management system.

### C. SCOPE

This technical report consists of nine volumes. Volume I describes software and hardware used with the prototype POST-DAM System, and recommends software and hardware for full-scale development. Volumes II through VIII are software user's manuals, which describe how to install and use the prototype software with the POST-DAM System. Volume IX is a field manual that contains diagrams of structures that are used with the POST-DAM system to locate damaged elements.

### D. EVALUATION METHODOLOGY

The prototype POST-DAM System was developed using commercial, off-the-shelf (COTS) software and hardware. The system was constructed by integrating the software and hardware in such a way that a remote computer in the field can communicate with a host computer in the Base Civil Engineering (BCE) Damage Control Center (DCC). The POST-DAM system determines repair strategies, keeps track of materials and equipment, and schedules repairs based on manpower and equipment availability. This prototype system has been evaluated in-depth, and subsequent recommendations are made herein about software and hardware that should be used for full-scale development.

### E. CONCLUSIONS

The prototype POST-DAM System is functional, but has limitations with respect to both hardware and software. The following problems were encountered:

1. The prototype remote computer is not portable, and cannot be used in the field. No satisfactory, hand-held remote terminal was available for this project.

2. The expert system cannot hold all the information required for full-scale development, because it cannot use extended memory.

3. Both the relational database management system and project management system require more human interaction than desired.

4. The communication system software is not compatible with the Survivable Base Recovery After Attack Communication System (SBCS) being developed for ESD by Sumaria Systems, Inc., with which the POST-DAM System is required to interface.

#### F. RECOMMENDATIONS

For full-scale development, the following features should be incorporated in the POST-DAM System.

1. Replace the prototype remote computer with a hand-held terminal unit having at least 2 Mb of random access memory, and which can run applications requiring 640 Kb of base memory.

2. Replace the prototype host computer with a system having at least 4 Mb of random access memory, IEEE 802.3 LAN ports, and able to support multi-tasking operations.

3. Replace the CLIPS expert system shell with an expert system shell capable of supporting applications at least twice as large as those developed for the prototype system.

4. Set the host computer up to interface with the IEEE 802.3 Ethernet local area network (LAN) used by SBCS.

5. Construct a single computer program to replace the relational database management system and the project management system, to minimize the required amount of human intervention. This system should be developed by personnel with a strong background in computer science.

## PREFACE

This report was prepared by Applied Research Associates, Inc. (ARA), P.O. Box 40128, Tyndall Air Force Base, FL 32403, under Contract F08635-88-C-0067, for the Air Force Civil Engineering Support Agency, Tyndall Air Force Base, Florida.

This report (Volumes I through IX) summarizes work completed between 1 February 1989 and 1 March 1991. Lt. James Underwood (USN) was the HQ AFCESA/RACS Project Officer.

This report has been reviewed by the Public Affairs Office, and is releasable to the National Technical Information Service (NTIS). At NTIS it will be available to the public, including foreign nations.

This technical report has been reviewed and is approved for publication.



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## TABLE OF CONTENTS

Section	Title	Page
1	INTRODUCTION.....	1
1.1	OBJECTIVE.....	1
1.2	BACKGROUND.....	1
1.3	APPROACH.....	1
2	APPLICABLE DOCUMENTS.....	3
2.1	SETA CONTRACT.....	3
2.2	POST-DAM SYSTEM USER'S MANUALS.....	3
2.3	SOFTWARE USER'S MANUALS.....	3
3	INSTRUCTIONS FOR USE.....	5
3.1	INSTALLING HPM.....	5
3.1.1	System Configuration.....	5
3.1.2	Installing HPM Files.....	5
3.2	STARTING THE HPM SYSTEM.....	5
3.3	USING HPM.....	7
3.3.1	Starting a New Project.....	7
3.3.1.1	Removing Old Projects.....	7
3.3.1.2	Resources.....	7
3.3.1.3	Creating a Project.....	7
3.3.1.3.1	Exprepair Calendar.....	10
3.3.1.3.2	Timescale.....	10
3.3.1.4	Saving the Fast Track Project Form.....	14
3.3.1.5	Exiting Fast Track.....	14
3.3.2	Exiting HPM from the Main Menu.....	14
3.3.3	Editing a Project.....	14
3.3.3.1	Adding Repairs.....	14
3.3.3.2	Adding Multiple Facilities.....	26
3.3.3.3	Resource Conflicts.....	30
3.3.3.4	Deleting a Repair.....	33
3.3.4	Output.....	33
3.3.4.1	Allocations by Task Text Report.....	34
3.3.4.2	Resources by Time Text Report.....	34
3.3.4.3	Fast Track Chart Graphics Report.....	37

## LIST OF FIGURES

Figure	Title	Page
3.1	HPM Title Screen.....	6
3.2	Main Menu.....	6
3.3	Project List.....	8
3.4	Files Menu.....	8
3.5	Remove Project.....	9
3.6	Resource List.....	9
3.7	Fast Track Display.....	10
3.8	Data Menu.....	11
3.9	Project Form.....	11
3.10	Project Form with EXPREPAIR Calendar.....	12
3.11	Format Menu.....	12
3.12	Fast Track Display Form.....	13
3.13	Fast Track Display Form Using Hours.....	13
3.14	Other Menu.....	15
3.15	Save Project Window.....	15
3.16	Save Project as POSTDAM Display.....	16
3.17	Project List.....	16
3.18	Files Menu.....	17
3.19	Save Project.....	17
3.20	Edit a Project.....	18
3.21	Repair Strategy File.....	19
3.22	Edit Menu.....	20
3.23	Building 1 Added to the Notes Section.....	20
3.24	Add Task Window.....	21
3.25	Entering the Task wbl1.....	21
3.26	Fast Track Form with the wbl1 Repair.....	22
3.27	Fast Track Form with the wbl1 and cs11 Repairs.....	23
3.28	Work Breakdown Outline.....	23
3.29	Changing the wbl1 Planned Duration to Res.....	24
3.30	Changing the Planned Duration for All Repairs to Res.....	24
3.31	Fast Track Form with Cursor on wbl1.....	25
3.32	Allocation List for wbl1.....	25
3.33	Adding sc Machine to the wbl1 Allocation List.....	26
3.34	Changing Working hrs/day to 24.0.....	27
3.35	Starting a New Row in the wbl1 Allocation List.....	27
3.36	Finished Allocation List for wbl1.....	28
3.37	Fast Track Form with wbl1 Scheduled.....	28
3.38	Allocation List for cs11.....	29
3.39	Schedule of Repairs for Building 1.....	29
3.40	Schedule of Repairs for Buildings 1 and 2.....	30
3.41	Schedule of Repairs with Resource Conflicts.....	31
3.42	Allocations for fr13.....	31
3.43	Allocations for cs13.....	32
3.44	Moving Task Window.....	32
3.45	Schedule of Repairs for Buildings 1, 2, and 3.....	33
3.46	Remove Task Window.....	34
3.47	Reports Form.....	35



LIST OF FIGURES  
(Concluded)

Figure	Title	Page
3.48	Print Options Menu.....	35
3.49	Text Report Option Window.....	36
3.50	Disk File pdat1.....	36
3.51	Allocations by Task Output.....	37
3.52	Disk File pdrt1.....	38
3.53	Resources by Time Output.....	38
3.54	Graphics Report Options Window.....	39
3.55	Print File pdft1.....	39
3.56	Fast Track Chart Output.....	40

## SECTION 1

### INTRODUCTION

#### 1.1 OBJECTIVE

The objective of this software user's manual (SUM) is to explain the procedures for using the Harvard Project Manager (HPM) project-management system with the POST-DAM Relational Data Base Management System (RDBMS), and TED 1.1 Text Editor to schedule repairs based on equipment and manpower availability. HPM is a complete project management package for planning and tracking projects of any complexity. However, only the project management tools and techniques used with POST-DAM are discussed in this SUM.

#### 1.2 BACKGROUND

HPM allows the user to schedule expedient repairs to mission-critical facilities in a postattack environment. HPM is a commercial project management system distributed by Software Publishing Corporation. It is menu-driven, and designed for use on the IBM PC and compatible computers.

#### 1.3 APPROACH

After a group of repairs is selected for a facility, the user activates HPM from POST-DAM RDBMS, using DESQview 386 as described in Section 3.4 of Document 2.2.3. The user then enters the facility number, required repairs, and required equipment and manpower for each repair. For each repair, the user selects the time at which the repair will start, and HPM then determines the repair duration based on manpower and equipment requirements. For each structure the repairs are scheduled consecutively to reduce repair team relocation time. However, repairs to different structures can be scheduled concurrently, provided there are no over-allocations. If over-allocations exist, HPM will alert the user, and repairs can be re-scheduled to eliminate the conflict. After repairs are scheduled for a facility, the user exits HPM using DESQview 386, and runs TED 1.1 to update the repair strategy file, as described in Document 2.2.6.

SECTION 2  
APPLICABLE DOCUMENTS

2.1 SETA CONTRACT

2.1.1 Postattack Damage Assessment of Facilities, Subtask 2.02, Air Force Engineering and Services Center, SETA Contract F08635-88-C-0067, December 87.

2.1.2 Postattack Damage Assessment of Facilities, Subtask 2.02.1, Air Force Engineering and Services Center, SETA Contract F08635-88-C-0067, October 88.

2.1.3 Postattack Damage Assessment of Facilities, Subtask 2.02.2, Air Force Engineering and Services Center, SETA Contract F08635-88-C-0067, February 89.

2.2 POST-DAM SYSTEM USER'S MANUALS

2.2.1 The POST-DAM System, Volume 1, Introduction to the POST-DAM System, Applied Research Associates, Inc., Report to AFESC, March 91.

2.2.2 The POST-DAM System, Volume 2, Software User's Manual for the Expert System, Applied Research Associates, Inc., Report to AFESC, February 91.

2.2.3 The POST-DAM System, Volume 3, Software User's Manual for DESQview 386, Applied Research Associates, Inc., Report to AFESC, December 90.

2.2.4 The POST-DAM System, Volume 4, Software User's Manual for the Relational Data Base Management System, Applied Research Associates, Inc., Report to AFESC, December 90.

2.2.5 The POST-DAM System, Volume 6, Software User's Manual for Crosstalk Mk.4 on the Host Computer, Applied Research Associates, Inc., Report to AFESC, December 90.

2.2.6 The POST-DAM System, Volume 7, Software User's Manual for the TED 1.1 Editor, Applied Research Associates, Inc., Report to AFESC, December 90.

2.2.7 The POST-DAM System, Volume 8, Software User's Manual for Crosstalk Mk.4 on the Remote Computer, Applied Research Associates, Inc., Report to AFESC, March 91.

2.2.8 The POST-DAM System, Volume 9, Field Manual of Mission-Critical Facilities for Use with the Prototype POST-DAM System, Applied Research Associates, Inc., Report to AFESC, March 91.

2.3 SOFTWARE USER'S MANUALS

2.3.8 Harvard Project Manager 3.0 User's Manual, Software Publishing Corporation, 1988.

## SECTION 3

### INSTRUCTIONS FOR USE

#### 3.1 INSTALLING HPM

##### 3.1.1 System Configuration

HPM is designed to run with PC-DOS 2.0 or higher on the IBM PC, or a 100 percent compatible microcomputer with 512 K random access memory (RAM), color or monochrome monitor, hard disk, and 5.25-inch floppy disk drive. HPM is also designed to interface with most commercial printers. Further information about HPM system requirements is given in Document 2.3.8.

To run HPM, the computer needs a DOS config.sys file, with a FILES command accommodating at least 20 open files. Before installing HPM, be sure the following command is in the config.sys file:

FILES=N

where N is no smaller than 20.

##### 3.1.2 Installing HPM Files

HPM files are copied directly from the five HPM program disks into a single subdirectory in the hard disk root directory. Starting from the hard disk root directory, use the DOS MAKE DIRECTORY command to create the subdirectory HPM by typing

C:\>md\hpm [Enter]

where C is the hard disk root directory, highlighted characters are typed by the user, and [Enter] means press the enter key after typing the command. Next, using the DOS CHANGE DIRECTORY command, change to the subdirectory HPM by typing

C:\>cd\hpm [Enter]

Next, copy the files from the five HPM program disks by inserting one program disk at a time into floppy disk drive A:, and typing

C:\hpm>copy a:\*. \* [Enter]

until all five disks have been copied into the HPM subdirectory.

#### 3.2 STARTING THE HPM SYSTEM

HPM is executed from the DESQview 386 utility. This process is described in Section 3.4 of Document 2.2.3. After starting HPM, the title screen appears as shown in Figure 3.1, then the main menu appears as shown in Figure 3.2.

# HARVARD

---

## Project Manager

Figure 3.1. HPM Title Screen.

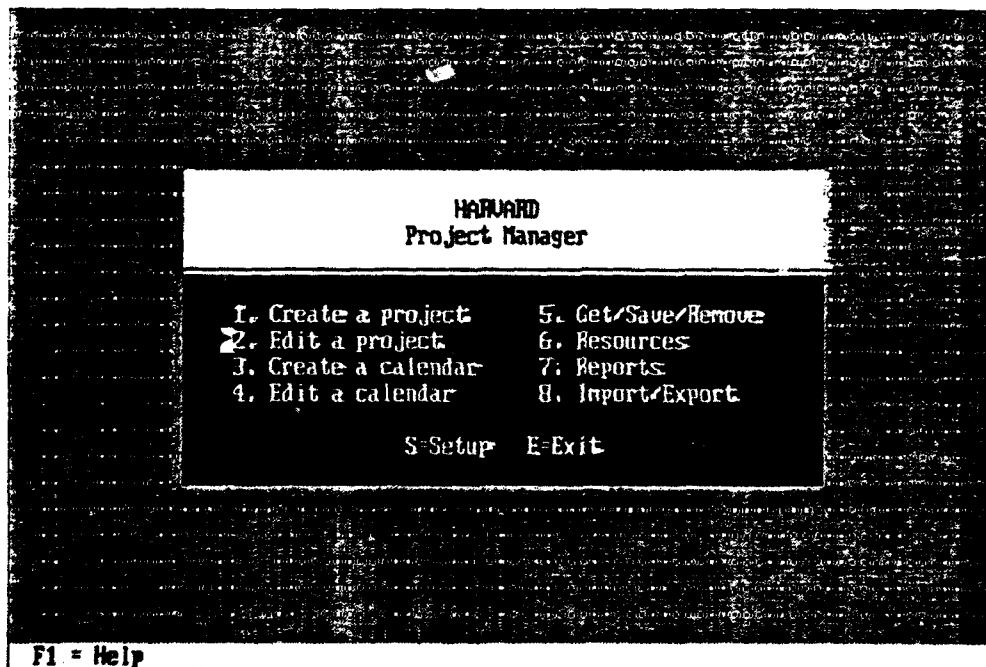


Figure 3.2. Main Menu.

### 3.3 USING HPM

This section of the SUM tells how to use HPM with POST-DAM RDBMS and TED 1.1 to schedule repairs to mission-critical facilities.

#### 3.3.1 Starting a New Project

After entering the HPM Main Menu for the first time from RDBMS, using DESQview 386, the user must remove all old versions of the project "POSTDAM.PRJ," check that all resources are current, define a new project, and save the new project.

##### 3.3.1.1 Removing Old Projects

To remove old projects, the user selects Option 5, "Get/Save/Remove," in the main menu. This is accomplished by either pressing the [5] key, or using the arrow keys to move the cursor to Option 5 and pressing [Enter]. The project list then appears on the screen, as shown in Figure 3.3, with the cursor pointing to the file POSTDAM.PRJ. To remove this file, the user presses the [F2] key, which displays the list of options shown in Figure 3.4. The user then selects Option 3 by pressing the [3] key, or using the arrow keys to move the cursor to Option 3 and pressing [Enter]. The user is then prompted to remove the project by pressing [F10], or to save the project by pressing [Esc], as shown in Figure 3.5. By pressing [F10], the file POSTDAM.PRJ is removed, and the user is returned to the project list. The user then exits the project list by pressing [Esc], and is returned to the main menu.

##### 3.3.1.2 Resources

To check the available resource list, the user selects Option 6 "Resources" in the main menu. This is accomplished by either pressing the [6] key, or using the arrow keys to move the cursor to Option 6 and pressing [Enter]. The HPM resource list then appears on the screen, as shown in Figure 3.6, with the cursor pointing to "bulldozer". The user then manually compares the HPM resource list with the RDBMS resource list described in Section 3.3.1.6.5 of Document 2.2.4. The cursor is moved around the resource list by using the arrow keys to move it up and down, and the [Tab] and [Shift] [Tab] keys to move it to the right and left respectively. The resource list is edited by typing over the existing data, and [Esc] returns the user to the HPM main menu.

##### 3.3.1.3 Creating a Project

To create a new project, the user selects Option 1, "Create a Project," in the main menu. This is accomplished by either pressing the [1] key, or using the arrow keys to move the cursor to Option 1 and pressing [Enter]. The fast track display then appears on the screen, as shown in Figure 3.7. At this point, the user must define the "EXPREPAIR" calendar and a time scale for the new POST-DAM project.

F1-Help F2-Files F3-Directories			
Project	Description	Calendar	Status
>POSTDAM.FAJ		ECFREPAIN	
Project list			
- Get			

Figure 3.3. Project List.

F1-Help F2-Files F3-Directories			
Project	Description	Calendar	Status
>POSTDAM.FAJ		ECFREPAIN	
Project list			
- Get			

1. Get project  
2. Save project  
3. Remove project  
4. Rename project  
5. Get calendar  
6. Save calendar  
7. Remove calendar  
8. Rename calendar

Figure 3.4. Files Menu.

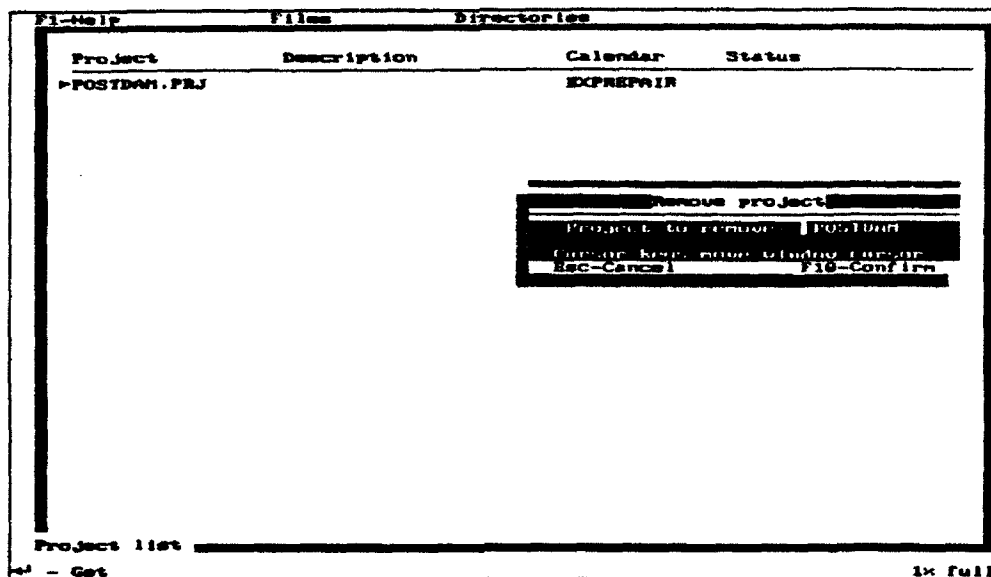


Figure 3.5. Remove Project.

F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other						
Resource	Quantity	Cost/unit	Time Units	Resource calendar	More	Overline rate
bulldozer	5.000	0.00	Hrs			0.00
rammer	25.000	0.00	Hrs			0.00
repair team	2.000	0.00	Hrs			0.00
sc machine	5.000	0.00	Hrs			0.00
shoring Jack	50.000	0.00	Hrs			0.00
	1.000	0.00	Dia			0.00

Resource list

POSTDAM: full

Figure 3.6. Resource List.





F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other

9/24/90 9/24

Notes

1. Task List  
2. Resource List  
3. Allocation List  
4. Work breakdown structure  
5. Task form  
6. Project form  
7. Project calendar form  
8. Resource calendar form

Fast track

POSTION: 4% (ALL)

Figure 3.8. Data Menu.

Esc-Cancel F10-Confirm

Planned start 24-Sep-1990 Responsible Calendar STANDARD 0.000

Planned finish 24-Sep-1990 Act overhead cost 0.00

Pen overhead cost 0.00

Schedule (SLAP/RSAP) 0.00 Default units 0.00 Show times N

Duration (Norm/Res) 0.00 Minimum slack 0.00

Penalty Cost of 0.00 per hour after 0.00

Description	Start	Finish	Duration	Res work
Planned 24-Sep-1990	24-Sep-1990	24-Sep-1990	0.00 Dye U	0.00 Dye U
Actual (None)	(None)	(None)	(None)	0.00 Dye U
Baseline (None)	(None)	(None)	(None)	(None)
x Complete	0	Slack 0.00 Dye U		

	Overhead	Resource	Other	Total cost
Planned	0.00	0.00	0.00	0.00
Actual	0.00	0.00	0.00	0.00
Projected	0.00	0.00	0.00	0.00

<Unsaved> project form

Fast track

4% (ALL)

Figure 3.9. Project Form.

Esc-Cancel F10-Confirm

Planned start 24-Sep-1990  
 Planned finish 24-Sep-1990  
 Pln overhead cost 0.00

Responsible Calendar EXPREPAIR  
 Act overhead cost 0.00

Schedule (ALAP/ASAP) (None) Default units (None) Minimum slack (None) Show times (None)

Penalty Cost of 0.00 per (None) after 24-Sep-1990

Description	Start	Finish	Duration	Res work
Planned 24-Sep-1990	24-Sep-1990	24-Sep-1990	0.00 Dye W	0.00 Dye W
Actual (None)	(None)	(None)	(None)	0.00 Dye W
Baseline (None)	(None)	(None)	(None)	(None)
x Complete 0		Slack 0.00 Dye W		

	Overhead	Resource	Other	Total cost
Planned	0.00	0.00	0.00	0.00
Actual	0.00	0.00	0.00	0.00
Projected	0.00	0.00	0.00	0.00

<Unsaved> project form

Fast track

4K full

Figure 3.10. Project Form with EXPREPAIR Calendar.

F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other

9/24/90 9/24 U T F S S

Notes

- 1. Split window display
- 2. Sort window display
- 3. Sort window
- 4. Split window display
- 5. Sort window display
- 6. Sort window display
- 7. Sort window display
- 8. Sort window display
- 9. Sort window display
- 10. Sort window display
- 11. Sort window display
- 12. Sort window display

Fast track

POSTMAN:4K full

Figure 3.11. Format Menu.

Fi-Help		Graphs		Data		Edit		Format		Compute		Other					
9/24/90	12/24	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T
Notes																	

**Fast track display**

Time in the timescale is displayed in: (Ctrl-D)

Min	Hour	Day	Week	Month	Year

Select timescale zoom: 1x 2x 4x

(Ctrl-Z in task area)

Select note column width: 10 20 30

(Ctrl-Z in notes area)

Esc-Cancel      F10-Confirm

Fast track  
To add a task, move the cursor to the start date and type the task name.  
To change the timescale, press Ctrl-U or Ctrl-Z to cycle through choices.

Figure 3.12. Fast Track Display Form.

Fi-Help		Graphs		Data		Edit		Format		Compute		Other					
9/24/90	12/24	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T
Notes																	

**Fast track display**

Time in the timescale is displayed in: (Ctrl-D)

Min	Hour	Day	Week	Month	Year

Select timescale zoom: 1x 2x 4x

(Ctrl-Z in task area)

Select note column width: 10 20 30

(Ctrl-Z in notes area)

Esc-Cancel      F10-Confirm

Fast track  
To add a task, move the cursor to the start date and type the task name.  
To change the timescale, press Ctrl-U or Ctrl-Z to cycle through choices.

Figure 3.13. Fast Track Display Form Using Hours.

#### 3.3.1.4 Saving the Fast Track Project Form

To save the current Fast Track configuration, the user starts at the Fast Track Form and presses the [F7] key, which displays the "Other" Menu, as shown in Figure 3.14. The user selects Option 5 "Quick Save" by either pressing the [5] key, or using the arrow keys to move the small arrowhead to Option 5 and pressing [Enter]. The Save Project Window then appears on the screen, as shown in Figure 3.15, prompting the user for a project name. The user then types "POSTDAM," as shown in Figure 3.16. The user presses the [F10] key, which first saves the project in a file called POSTDAM.PRJ, then returns the user to the Fast Track Form.

#### 3.3.1.5 Exiting Fast Track

To leave the Fast Track Form, the user presses the [Esc] key, and is returned to the HPM main menu.

#### 3.3.2 Exiting HPM from the Main Menu

Before leaving the HPM system from the main menu, the user must save the latest version of the POSTDAM.PRJ file. To save the file, the user selects Option 5 "Get/Save/Remove" in the main menu. This is accomplished by either pressing the [5] key, or using the arrow keys to move the cursor to Option 5 and pressing [Enter]. The project list then appears on the screen, as shown in Figure 3.17, with the cursor pointing to the file POSTDAM.PRJ. To save this file, the user presses the [F2] key, which displays the list of options shown in Figure 3.18. Here, the user selects Option 2 by pressing the [2] key, or using the arrow keys to move the cursor to Option 2 and pressing [Enter]. The user is then prompted as shown in Figure 3.19, to either save the project POSTDAM by pressing the [F10] key, or cancel it by pressing the [Esc] key. Pressing the [F10] key saves the file POSTDAM.PRJ, and returns the user to the project list. The user exits the project list by pressing [Esc], and is returned to the main menu. The user pushes the [E] key, and is returned to the RDBMS program.

#### 3.3.3 Editing a Project

After the POSTDAM.PRJ file has been created, the user can enter HPM and edit the file by using DESQview 386, as described in Section 3.4 of Document 2.2.3. To access the POSTDAM.PRJ file, the user selects Option 2 "Edit a Project" in the main menu. This is accomplished by either pressing the [2] key, or using the arrow keys to move the cursor to Option 2 and pressing [Enter]. The project list then appears on the screen, as shown in Figure 3.20, with POSTDAM.PRJ highlighted. Here, the user presses [Enter], and the Fast Track Form appears on the screen. From the Fast Track Form, the user can add, reschedule, and/or delete repairs.

##### 3.3.3.1 Adding Repairs

Before entering HPM, the user must get a hard copy of the repair strategy file for the mission-critical facility to be repaired. That process is described in Section 3.3.1.7.1 of Document 2.2.4. An example repair strategy file is shown

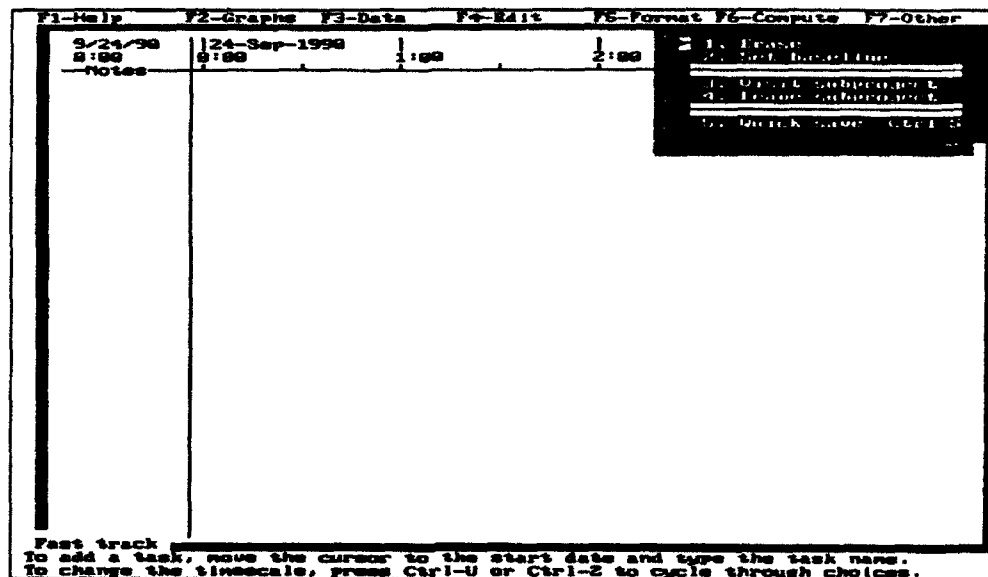


Figure 3.14. Other Menu.

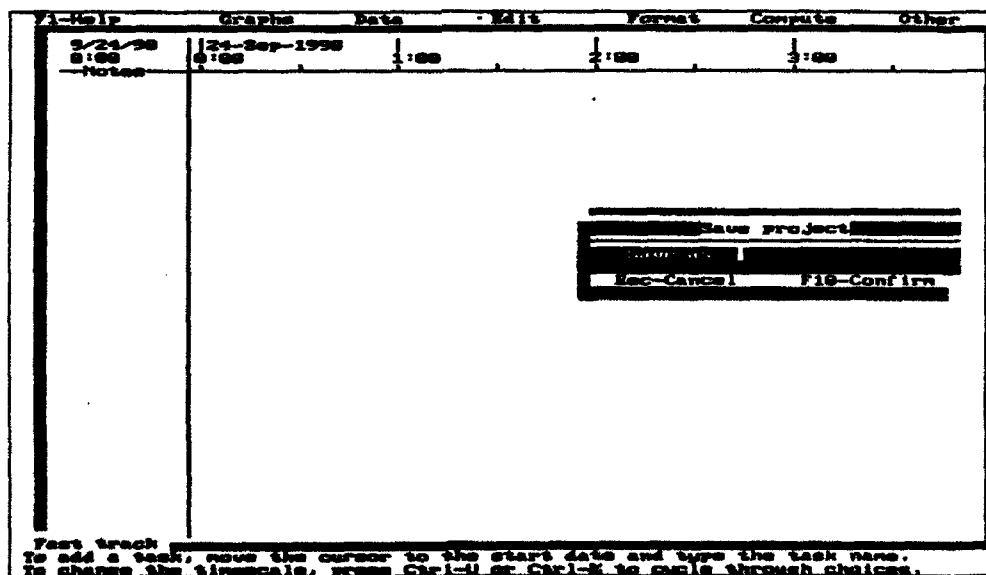


Figure 3.15. Save Project Window.

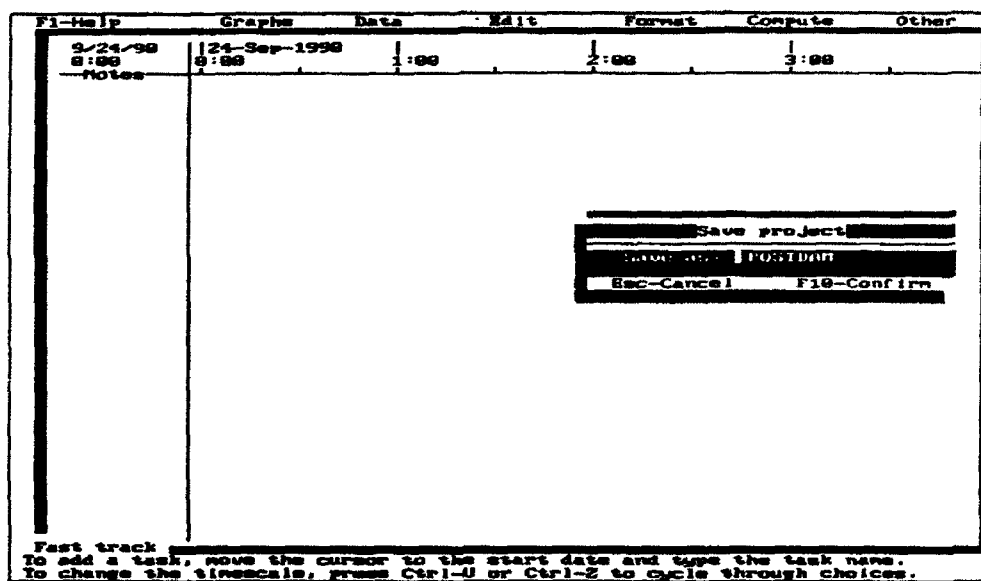


Figure 3.16. Save Project as POSTDAM Display.

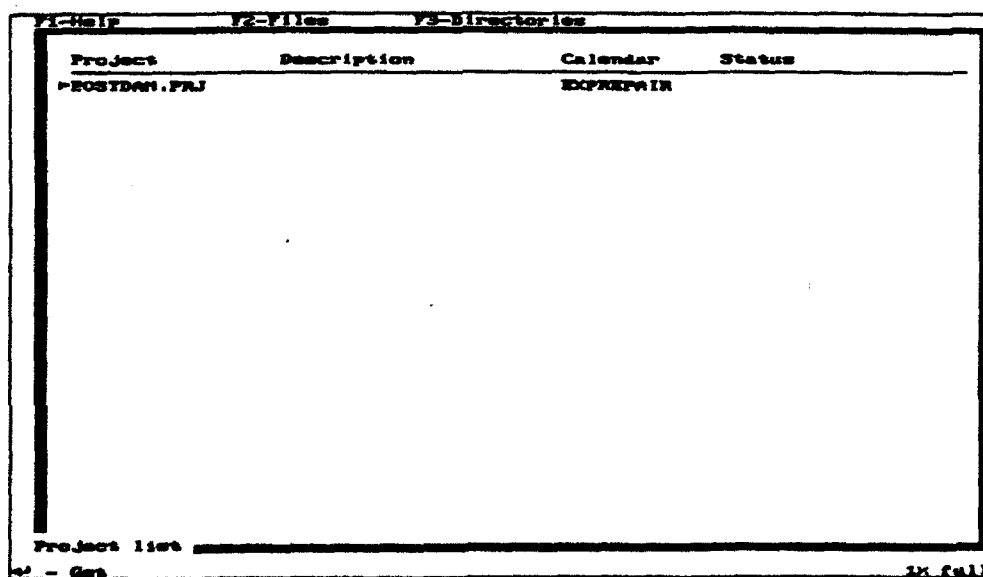


Figure 3.17. Project List.

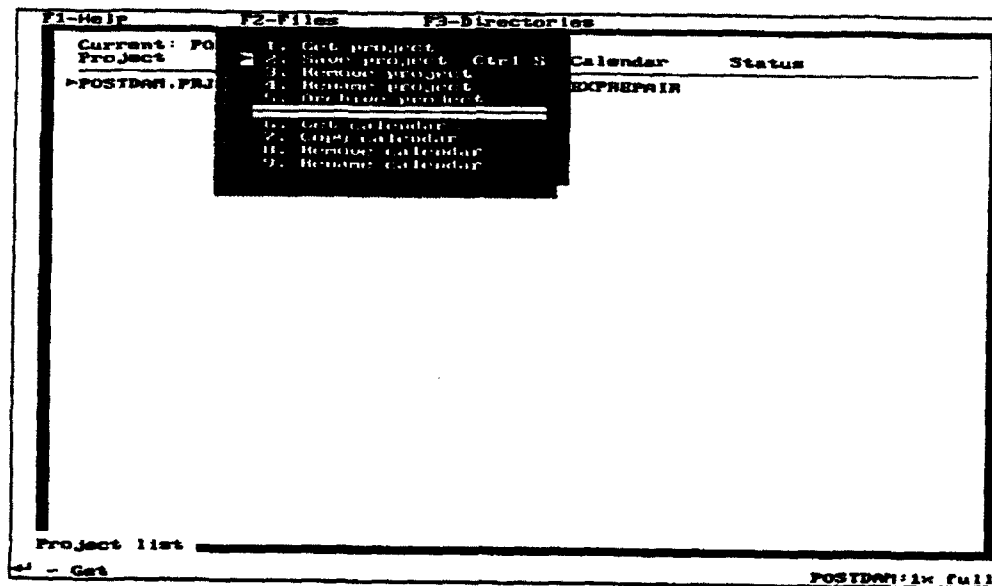


Figure 3.18. Files Menu.

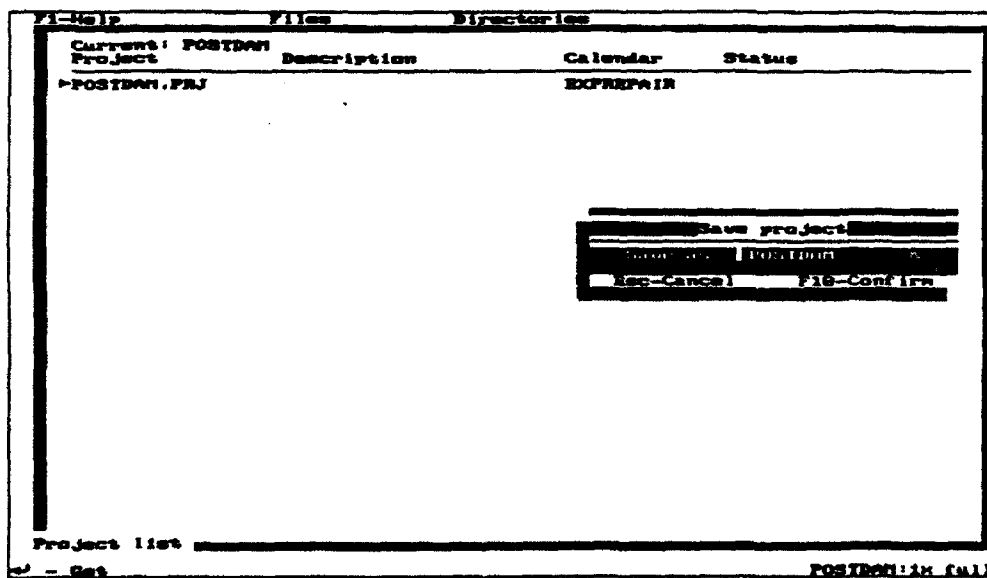


Figure 3.19. Save Project.



Project	Description	Calendar	Status
POSTDAM.PRJ		EXPREPAIR	

Project list

Get full

Figure 3.20. Edit a Project.

in Figure 3.21 for "Building 1," which requires a wall breach repair, and a column splint repair.

The repairs required by a mission-critical facility are entered into the POSTDAM.PRJ file from the Fast Track Form. The user begins by pressing the [F4] key, which displays the "Edit" menu shown in Figure 3.22. From the Edit Menu, the user selects Option 7 "Notes," which puts the cursor in the Notes Section of the Fast Track Form. Using the data in Figure 3.21 as an example, the user types the building number in the Notes Section, as shown in Figure 23.

From the Notes Section, the user then presses the [F4] key, which displays the "Edit" Menu, as shown in Figure 3.22. From the Edit Menu, the user selects Option 2 "Add Task," which displays the "Add Task" window shown in Figure 3.24. The first repair on the list is a wall breach, so at the "Task Name" prompt the user types in wbl1, as shown in Figure 3.25. The letters wb stands for wall breach; the first 1 after wb means it is the first wall breach in Building 1 to be considered; the second 1 corresponds to the Building Number. In the "Duration" section, "How many time units?" is set to 0.00, and "Which time units?" is set to Hrs. The user then presses the [F10] key, and repair wbl1 appears on the Fast Track Form, as shown in Figure 3.26. To add the second task to the repair strategy file, the user returns to the Edit Menu and repeats the

POST-ATTACK DAMAGE ASSESSMENT OF  
FACILITY NUMBER 1  
BITBURG AIR BASE, GERMANY

I.) GENERAL FACILITY INFORMATION

Function : "Mission Control Center"  
Priority : 1  
Description : "Three Story Reinforced Concrete Structure"

II.) DAMAGE ASSESSMENTS

Damage Assessment Number : 1

A.) General Element Information

Element Number : 100  
Element Description : EXTERIOR WALL  
Damage Mode : WALL BREACH  
Damaged Width : 12.0 ft.  
Damaged Height : 8.0 ft.  
Repair Strategy : SHOTCRETE

B.) Expedient Repair Information

1.) Repair Strategy :

SHOTCRETE

2.) Required Materials :

2x4 : 25.0 ft.  
Plywood : 53.3 sq. ft.  
Wire Mesh : 32.0 sq. ft.  
Shotcrete : 1.8 cubic yards  
Water : 60.0 gallons

3.) Required Equipment :

Shotcrete machine : 1  
Rammer : 2  
Repair Team : 1

4.) Estimated Repair Time :

Repair Team Hours : 1.7

5.) Remarks :

Broken gas lines in the area.

6.) Start Repair :

Finish Repair :

Damage Assessment Number : 2

A.) General Element Information

Element Number : 600  
Element Description : COLUMN  
Damage Mode : CRACKING/STEEL DEBONDING  
Repair Strategy : COLUMN SPLINT

B.) Expedient Repair Information

1.) Repair Strategy :

COLUMN SPLINT

2.) Required Materials :

Column Splint : 1

3.) Required Equipment :

Repair Team : 1

4.) Estimated Repair Time :

Repair Team Hours : 0.50

5.) Remarks :

6.) Start Repair :

Finish Repair :

Figure 3.21. Repair Strategy File.

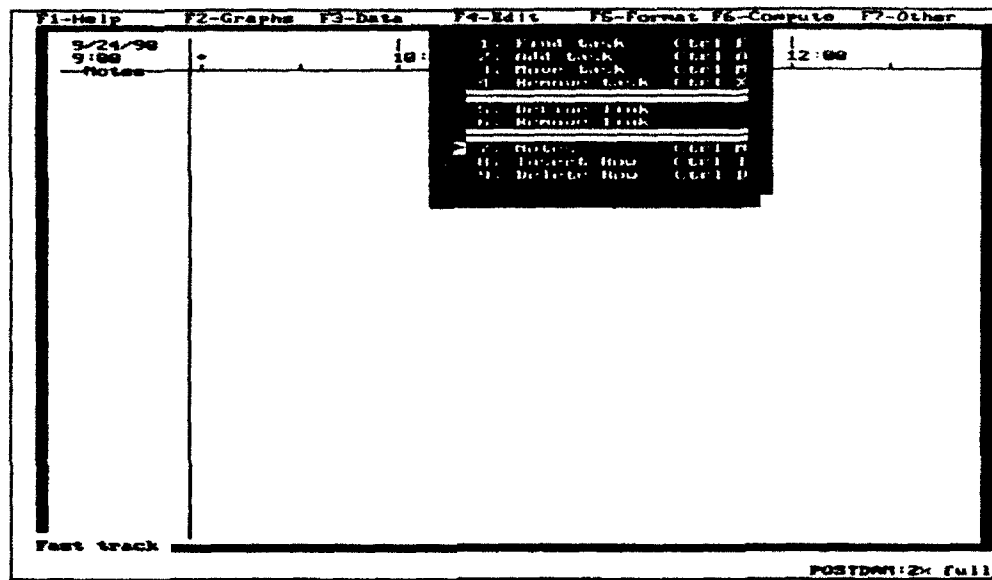


Figure 3.22. Edit Menu.

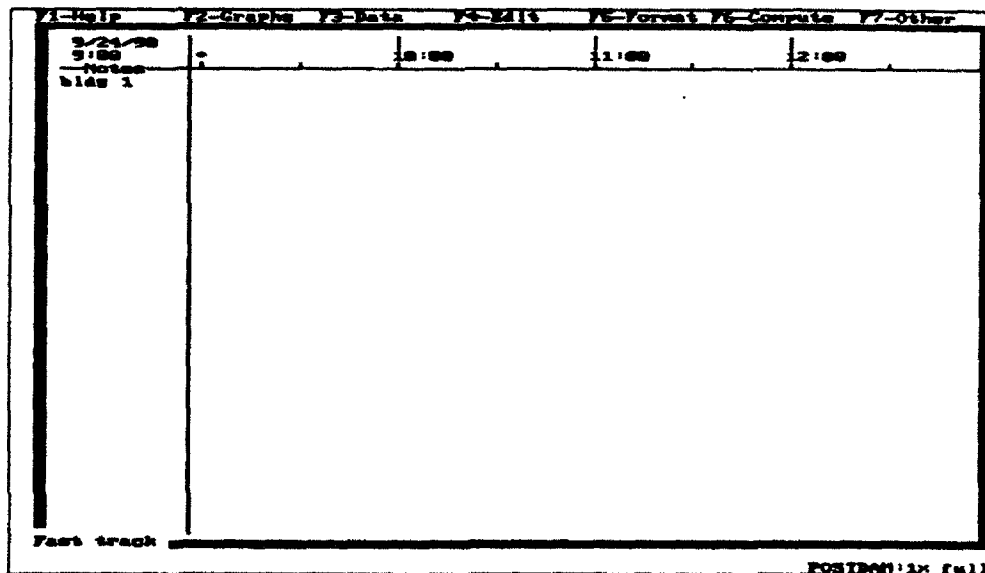


Figure 3.23. Building 1 Added to the Notes Section.

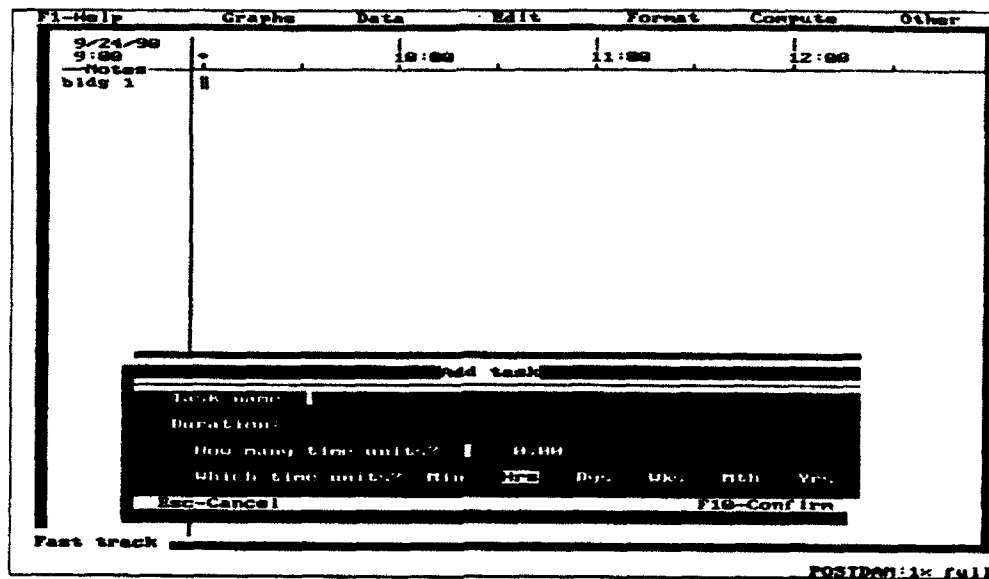


Figure 3.24. Add Task Window.

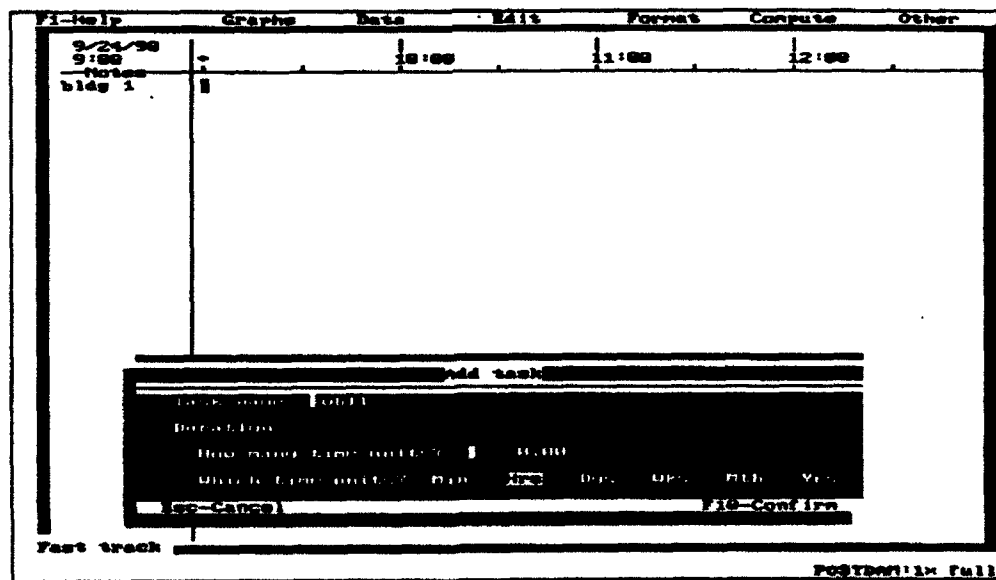


Figure 3.25. Entering the Task wbl1.



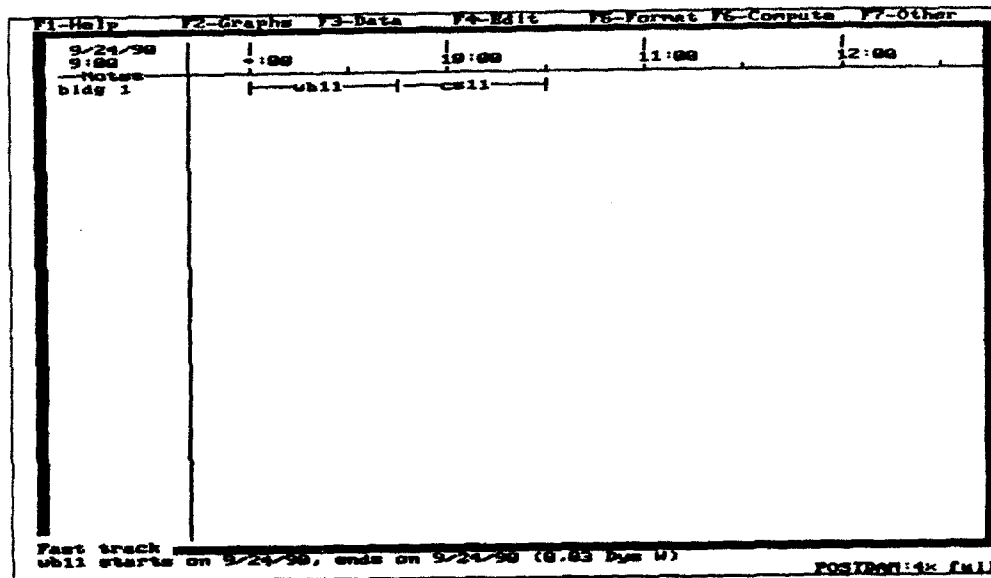


Figure 3.27. Fast Track Form with the wb11 and cs11 Repairs.

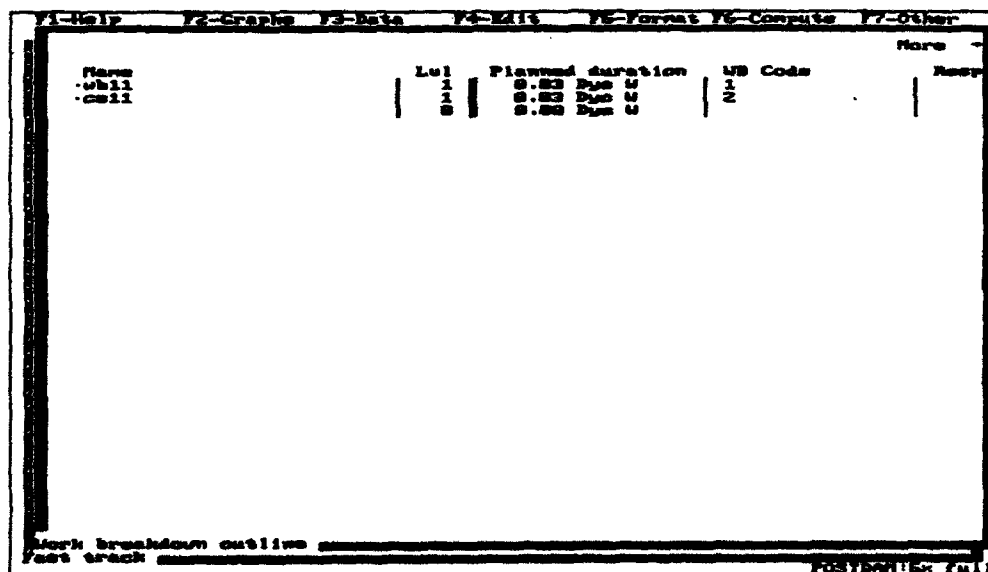


Figure 3.28. Work Breakdown Outline.

F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other					
Name	Lvl	Planned duration	WB Code	More	Resp
-wb11	1	res	1		
-cb11	1	0.83 Dye U	2		
-cb11	0	0.88 Dye U			

Mark breakdown outline  
Fast track

POSTMAN:ex full

Figure 3.29. Changing the wb11 Planned Duration to res.

F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other					
Name	Lvl	Planned duration	WB Code	More	Resp
-wb11	1	res			
-cb11	1	res	UNH		
	1	0.88 Dye U			

Mark breakdown outline  
Fast track

POSTMAN:ex full

Figure 3.30. Changing the Planned Duration for all Repairs to res.

F1-Help		F2-Graphs		F3-Data		F4-Edit		F5-Format		F6-Compute		F7-Other	
9/24/90		1:00		10:00		11:00		12:00					
Notes													
bidg 1													
Fast track													
wb11 starts on 9/24/90, ends on 9/24/90 (8.00 days 4)													
POSTDATE: full													

Figure 3.31. Fast Track Form with Cursor on wb11.

F1-Help		F2-Graphs		F3-Data		F4-Edit		F5-Format		F6-Compute		F7-Other	
Resource	Quantity	Work units	Lag start	Planned work	Actual work	Remaining work							
	1.000	Days	8.00	8.00	8.00	8.00							
wb11 allocations													
Fast track													
POSTDATE: full													

Figure 3.32. Allocation List for wb11.



F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other						
Resource	Quantity	Work units	Lag start	Planned work	Actual work	More Remaining work
sc machine	1.000	Hrs	0.00	1.75	0.00	0.00

wbl1 allocations  
 Fast track Needs Calc Postdata: Full

Figure 3.33. Adding sc Machine to the wbl1 Allocations List.

between the columns, the user changes Work Units to Hrs, planned work to 1.75 (duration time is rounded off to the nearest quarter hour), and working hrs/day to 24.0, as shown in Figures 3.33 and 3.34. The user then presses [Enter], and is returned to a new row in the resource column, as shown in Figure 3.35. Figure 3.36 shows the completed allocation form for the repair wbl1. When a resource item quantity is greater than 1, the repair duration time must be multiplied by the quantity to obtain the planned work value, has been doubled.

After all required equipment and labor resources have been entered in the wbl1 allocations list, the user presses [Esc], and is returned to the Fast Track Form, as shown in Figure 3.37. The user then positions the cursor at the right end of wbl1, whereupon cs11 appears at the bottom left corner of the Fast Track Form, as shown in Figure 3.37. The above procedure is then repeated for wbl1. The allocations list for cs11 is shown in Figure 3.38, and the Fast Track repair schedule for Building 1 is shown in Figure 3.39.

### 3.3.3.2 Adding Multiple Facilities

To add a new facility to the Fast Track Form, the user uses the arrow keys to move the cursor to the empty row just below where the last facility was added. The user then follows the same procedure used for Building 1 in Section 3.3.3.1 of this SUM. For example, the second facility, "Building 2," is added to the Fast Track Form, as shown in Figure 3.40, where wbl2 is a wall breach repair, and

F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other							
Resource	Planned work	Actual work	Remaining work	Working hrs/day	Overtime hrs/day	More -- Planned cost	
ac machine	1.75	0.00	0.00	24.00	0.00	0.00	
wb11 allocations							
Fast track							
Needs Calc POSTED: 7% full							

Figure 3.34. Changing Working hrs/day to 24.0.

F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other							
Resource	Quantity	Work units	Lag start	Planned work	Actual work	Remaining work	More --
ac machine	1.000	Hrs	0.00	1.75	0.00	0.00	
	1.000	Dys	0.00	0.00	0.00	0.00	
wb11 allocations							
Fast track							
POSTED: 7% full							

Figure 3.35. Starting a New Row in the wb11 Allocations List.

F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other						
Resource	Quantity	Work units	Lag start	Planned work	Actual work	More Remaining work
SC machine	1.000	Hrs	0.00	1.75	0.00	0.00
repair team	1.000	Hrs	0.00	1.75	0.00	0.00
reset	2.000	Hrs	0.00	3.50	0.00	0.00
	1.000	Dys	0.00	0.00	0.00	0.00

wbl1 allocations  
 Fast track

POSTMAN:7x full

Figure 3.36. Finished Allocations List for wbl1.

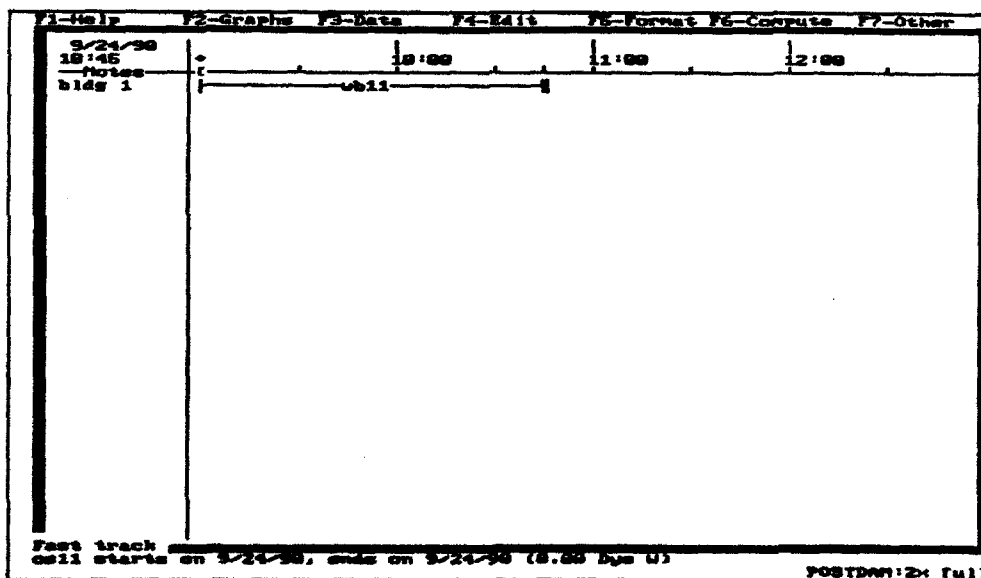


Figure 3.37. Fast Track Form with wbl1 Scheduled.

F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other						
Resource	Quantity	Work units	Low start	Planned work	Actual work	More Remaining work
repair team	1.000	Hrs	0.00	0.50	0.00	0.00
	1.000	Dys	0.00	0.00	0.00	0.00

Cell allocations  
Fast track

POSITION: Full

Figure 3.38. Allocations List for cs11.

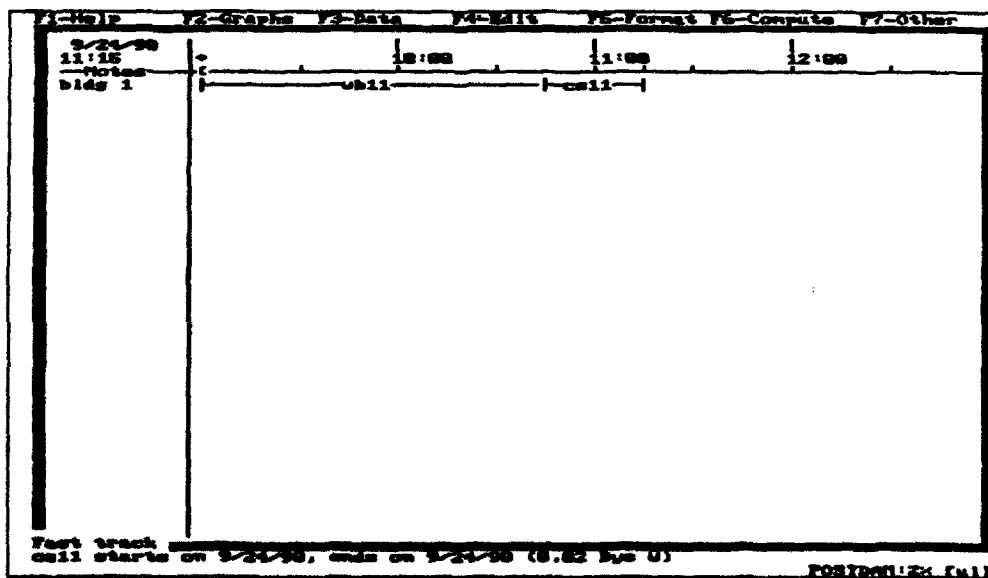


Figure 3.39. Schedule of Repairs for Building 1.

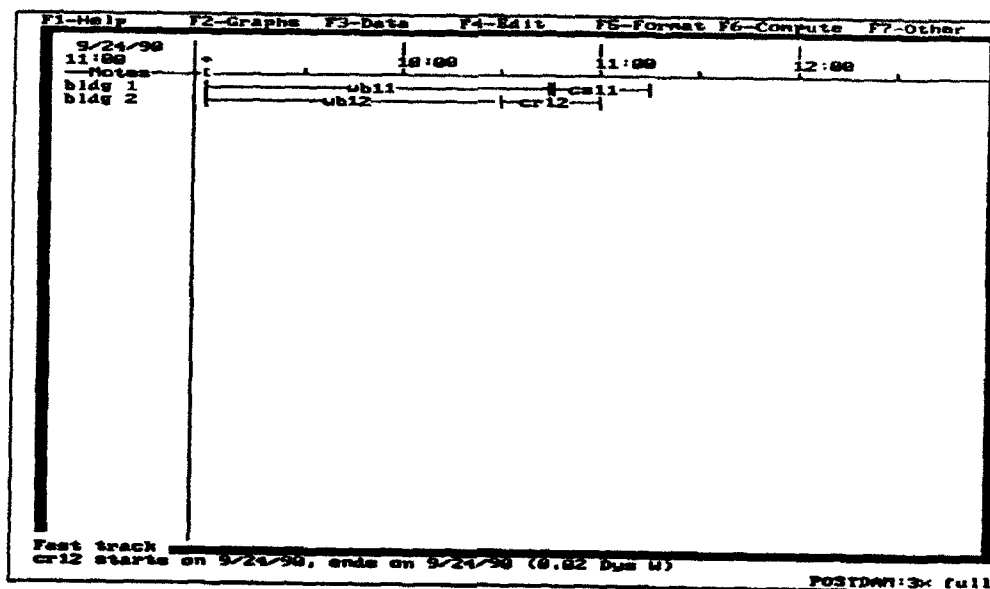


Figure 3.40. Schedule of Repairs for Buildings 1 and 2.

cr12 is a column replacement. Because there is no resource conflict, repairs to these two buildings can be done simultaneously, as shown on the Fast Track Form in Figure 3.40.

### 3.3.3.3 Resource Conflicts

The HPM system alerts the user if a resource conflict exists. As an example, the third facility, "Building 3" has been added to the Fast Track Form shown in Figure 3.41, where fr13 is a floor repair, and cs13 is a column splint repair. In Figure 3.41, HPM alerts the user of a resource conflict by writing the word Resource at the bottom of the Fast Track Form. The user can determine the exact nature of the resource conflict by viewing the allocations lists, as described in Section 3.3.3.1 of this SUM. Figures 3.42 and 3.43 show the allocations lists for fr13 and cs13, respectively, and the R on the left hand side of repair team indicates that the resource has been over allocated.

Resource conflicts are eliminated by delaying lower priority repairs. To reschedule a repair, the user places the cursor in the Fast Track Form on the repair to be rescheduled then selects the [F4] key to display the "Edit" Menu shown in Figure 3.22. From the Edit Menu, the user selects Option 3 "Move Task," which displays the "Moving Task" Window shown in Figure 3.44, with fr13 as the repair to be rescheduled. The user then reschedules the repair using the arrow keys, and confirms the action by pressing the [F10] key. Figure 3.45 shows the

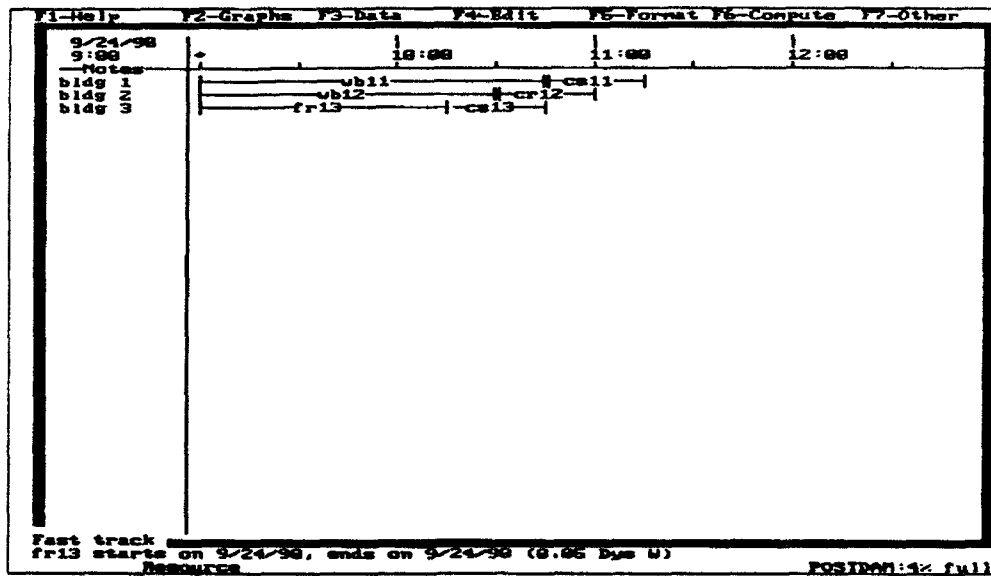


Figure 3.41. Schedule of Repairs with Resource Conflicts.

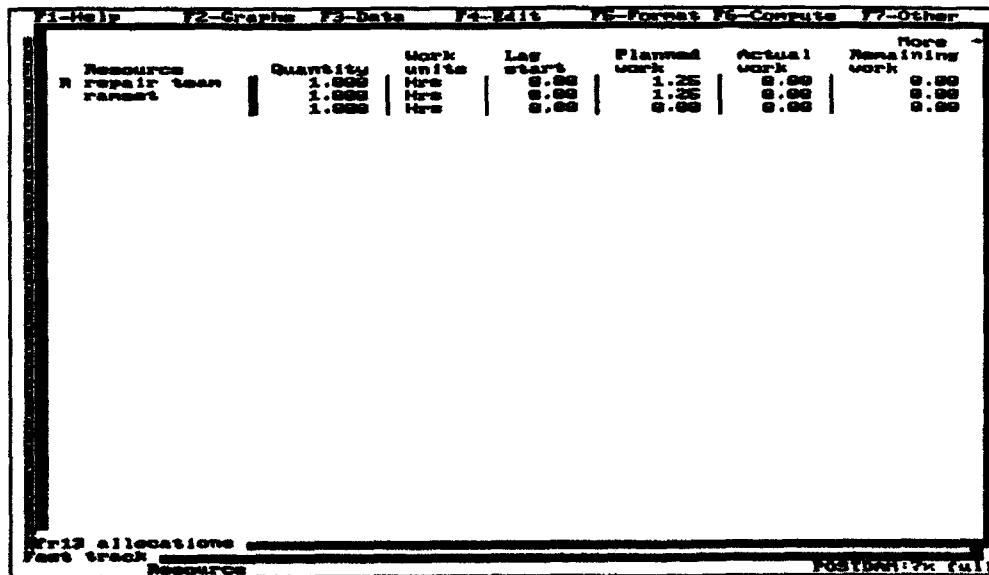


Figure 3.42. Allocations for fr13.

F1-Help F2-Graphs F3-Data F4-Edit F5-Format F6-Compute F7-Other						
Resource	Quantity	Work units	Lag start	Planned work	Actual work	More Remaining work
R repair team	1.000	Hrs	0.00	0.00	0.00	0.00
	1.000	Dys	0.00	0.00	0.00	0.00

cs13 allocations  
Fast track Resource POSTDATE: 9/24/98

Figure 3.43. Allocations for cs13.

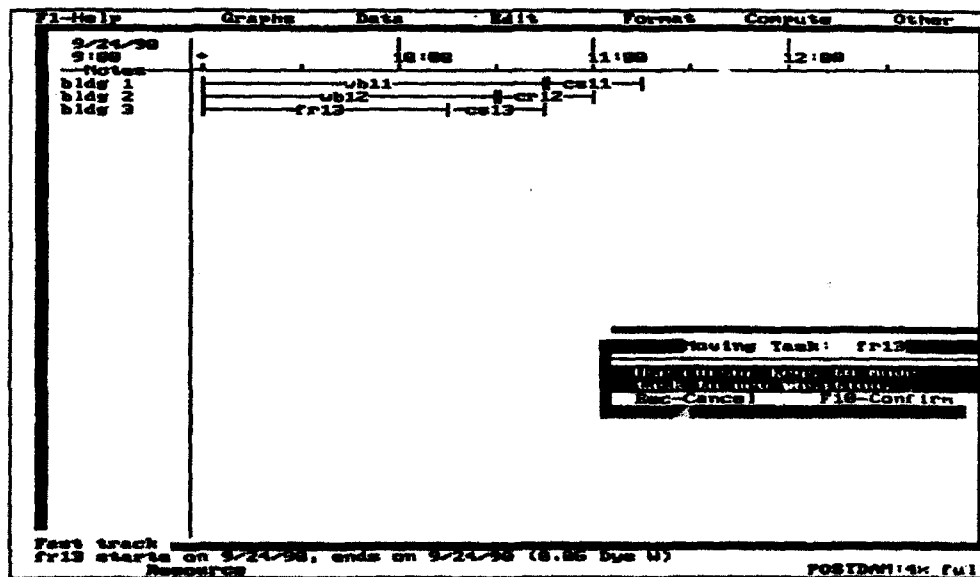


Figure 3.44. Moving Task Window.

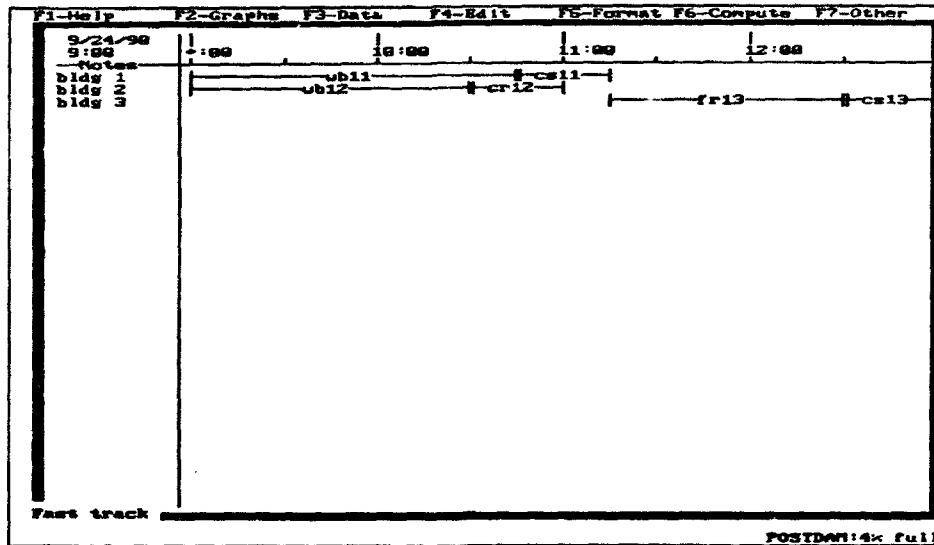


Figure 3.45. Schedule of Repairs for Building 1, 2, and 3.

rescheduled repairs for Building 3. A 15-minute relocation period is always shown at the end of a facility repair period, to allow the repair team(s) time to move to the next damaged facility.

#### 3.3.3.4 Deleting a Repair

To delete a repair from the Fast Track Form, the user places the cursor in the Fast Track Form on the repair to be deleted, then selects the [F4] key to display the "Edit" Menu shown in Figure 3.22. From the Edit Menu, the user selects Option 4, "Remove Task," which displays the "Remove Task" window shown in Figure 3.46, with cs13 as the repair to be deleted. The user then presses the [F10] key, and the repair is deleted.

#### 3.3.4 Output

HPM produces 26 different reports, which provide a wide variety of information about the status of a project. The reports can be sent either to a disk file for permanent storage, or directly to a printer. For POST-DAM, only the Allocations by Task text report, Resources by Time Text Report, and Fast Track Graphics Report are of interest.

To access the reports section of HPM, the user selects Option 7, "Reports," in the main menu. This is accomplished by either pressing the [7] key, or using



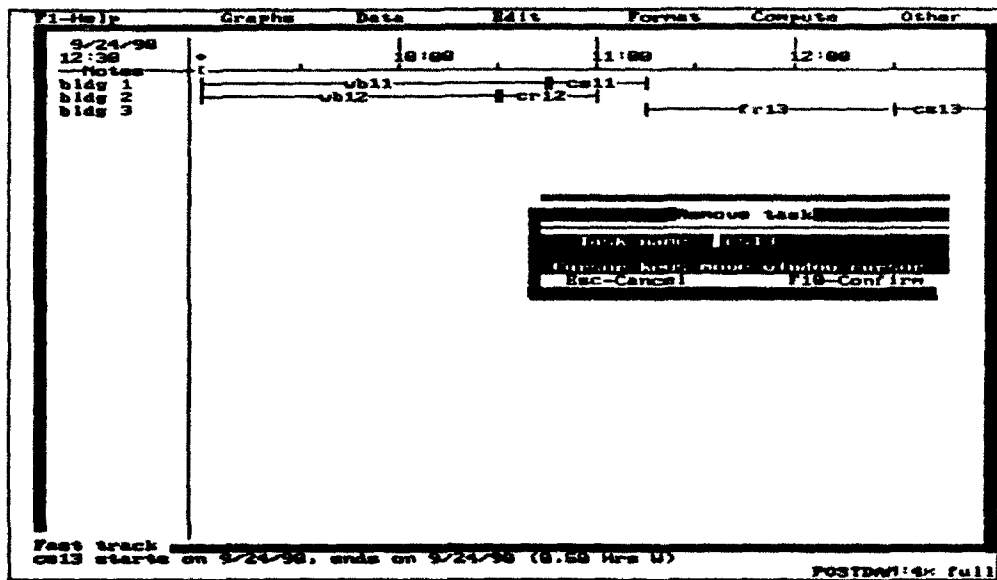


Figure 3.46. Remove Task Window.

the arrow keys to move the cursor to Option 7 and pressing [Enter]. The reports form then appears on the screen, as shown in Figure 3.47.

#### 3.3.4.1 Allocations by Task Text Report

To output the Allocations by Task Text Report, the user places the cursor on "Allocations by Task" in the reports form, using the arrow keys, then presses the [F2] key, to display the Print Options Menu shown in Figure 3.48. The user then selects Option 1, "Run Report," and the Text Report Option Window appears on the screen, as shown in Figure 3.49. If a hard copy of the report is required, the user presses the [F10] key and the report is sent to the printer. If the report needs to be stored in a file, the user types in a filename (e.g., pdat1) at the "Filename" prompt, and changes the "Print To" option to "Disk File," as shown in Figure 3.50. An example of the Allocations by Task Output is shown in Figure 3.51.

#### 3.3.4.2 Resources by Time

To output the Resources by Time Text Report, the user places the cursor on "Resources by Time" in the reports form using the arrow keys, then presses the [F2] key to display the Print Options Menu shown in Figure 3.48. The user then selects Option 1, "Run Report," and the Text Report Option Window appears on the

F1-Help	F2-Print Options	F3-Lists	F4-Templates
<b>Text reports</b> Task & Milestones Form Task Work Summary Task & Milestones List Project List Resource List Allocations by Resource Allocations by Task Resources by Time Project Cost by Time Earned Value Report Work Breakdown Report Work Breakdown Summary Work Breakdown CSM Calendar Mailchart		<b>Graphic reports</b> Fast Track Chart Gantt Chart PERT Chart PERT Half Zoom PERT Full Zoom PERT Time Relative Work Breakdown Graph Cost Graph, cumulative Cost Graph, per time unit Cost Graph, earned value Resource Allocations Resource Loading	
Reports <span style="float: right;">POSTMAN:18: Full</span>			

Figure 3.47. Reports Form.

F1-Help	F2-Print Options	F3-Lists	F4-Templates
1. Run report 2. Run using template 3. Batch reports 4. Save/Load report		<b>Graphic reports</b> Fast Track Chart Gantt Chart PERT Chart PERT Half Zoom PERT Full Zoom PERT Time Relative Work Breakdown Graph Cost Graph, cumulative Cost Graph, per time unit Cost Graph, earned value Resource Allocations Resource Loading	
<b>Text reports</b> Task & Milestones List Project List Resource List Allocations by Resource Allocations by Task Resources by Time Project Cost by Time Earned Value Report Work Breakdown Report Work Breakdown Summary Work Breakdown CSM Calendar Mailchart			
Reports <span style="float: right;">POSTMAN:18: Full</span>			

Figure 3.48. Print Options Menu.

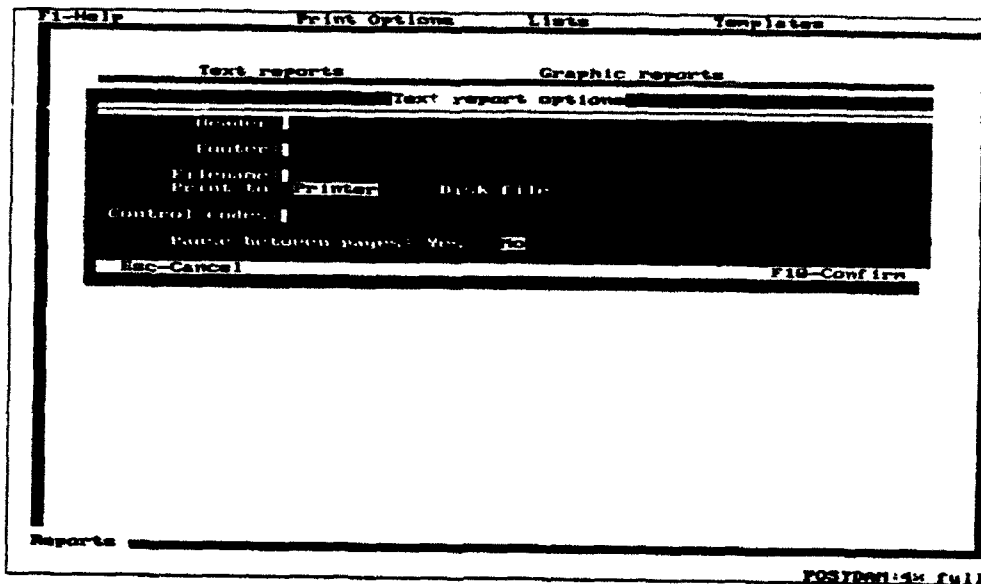


Figure 3.49. Text Report Option Window.

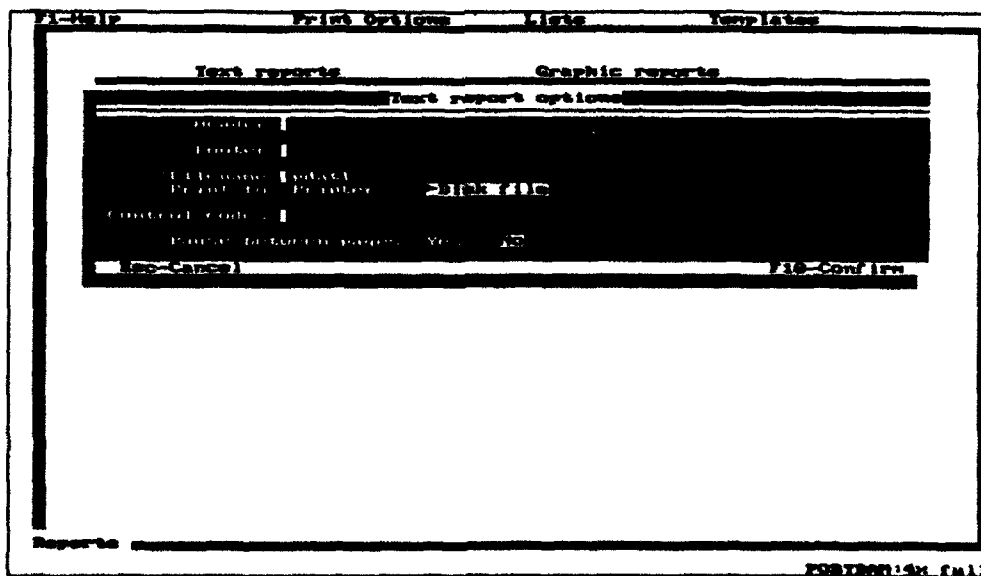


Figure 3.50. Disk File pdat1.

Task name	Resource name	Resource quantity	Planned work
cr12	ramset	1.000	0.50 Hrs W
cr12	shoring jack	1.000	0.50 Hrs W
cr12	repair team	1.000	0.50 Hrs W
cs11	repair team	1.000	0.50 Hrs W
cs13	repair team	1.000	0.50 Hrs W
fr13	repair team	1.000	1.25 Hrs W
fr13	ramset	1.000	1.25 Hrs W
wb11	repair team	1.000	1.75 Hrs W
wb11	sc machine	1.000	1.75 Hrs W
wb11	ramset	1.000	1.75 Hrs W
wb12	repair team	1.000	1.50 Hrs W
wb12	ramset	2.000	3.00 Hrs W
wb12	sc machine	1.000	1.50 Hrs W

Figure 3.51. Allocations by Task Output.

screen, as shown in Figure 3.49. If a hard copy of the report is required, the user presses the [F10] key and the report is sent to the printer. If the report needs to be stored in a file, the user types in a filename (e.g., pdrt1) at the "Filename" prompt, and changes the "Print to" option to "Disk File," as shown in Figure 3.52. An example of the Resources by Time output is shown in Figure 3.53 for 9:00 and 9:15.

### 3.3.4.3 Fast Track Chart Graphics Report

To output the Fast Track Chart Graphics Report, the user places the cursor on "Fast Track Chart" in the reports form using the arrow keys, then presses the [F2] key to display the Print Options Menu shown in Figure 3.48. The user then selects Option 1, "Run Report," and the Graphics Report Options Window appears on the screen, as shown in Figure 3.54. If a hard copy of the report is required, the user presses the [F10] key and the report is sent to the printer. If the report needs to be stored in a file, the user types in a filename (e.g., pdft1) at the "Filename" prompt, and changes the "Print to" option to "Print file," as shown in Figure 3.55. An example of the Fast Track Chart output is shown in Figure 3.56.

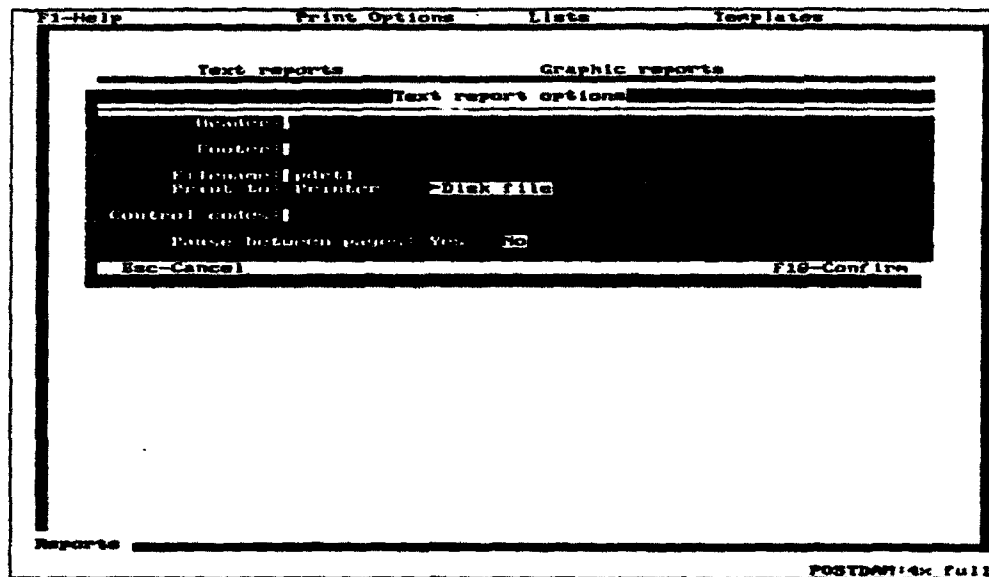


Figure 3.52. Disk File pdrt1.

Resources by Time		31-Oct-1990	Page 1-1
		24-Sep-1990 9:00	24-Sep-1990 9:15
bulldozer			
Resource loading		0.00	0.00
ranset			
Resource loading		3.00	3.00
repair team			
Resource loading		2.00	2.00
sc machine			
Resource loading		2.00	2.00
shoring jack			
Resource loading		0.00	0.00

Figure 3.53. Resources by Time Output.

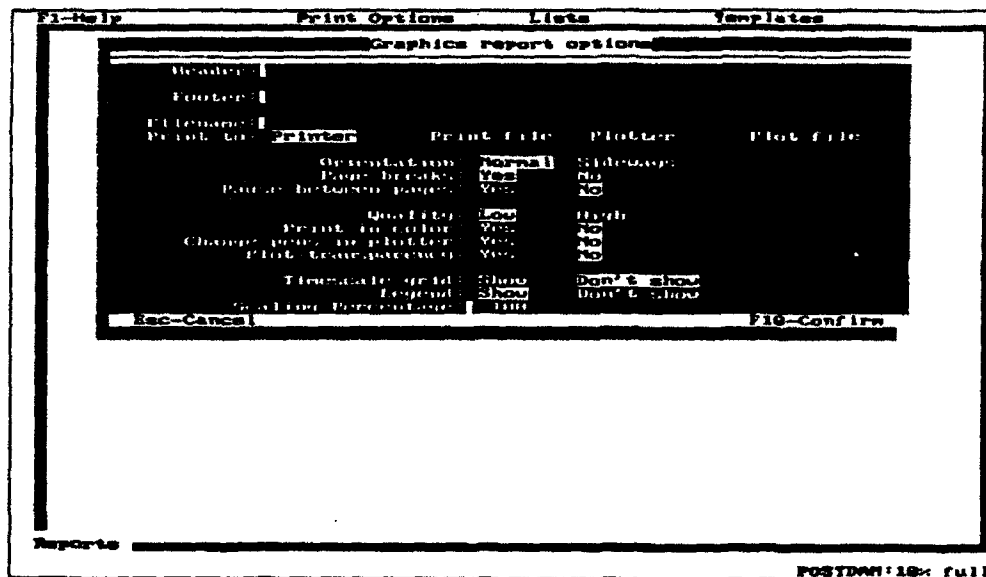


Figure 3.54. Graphics Report Options Window.

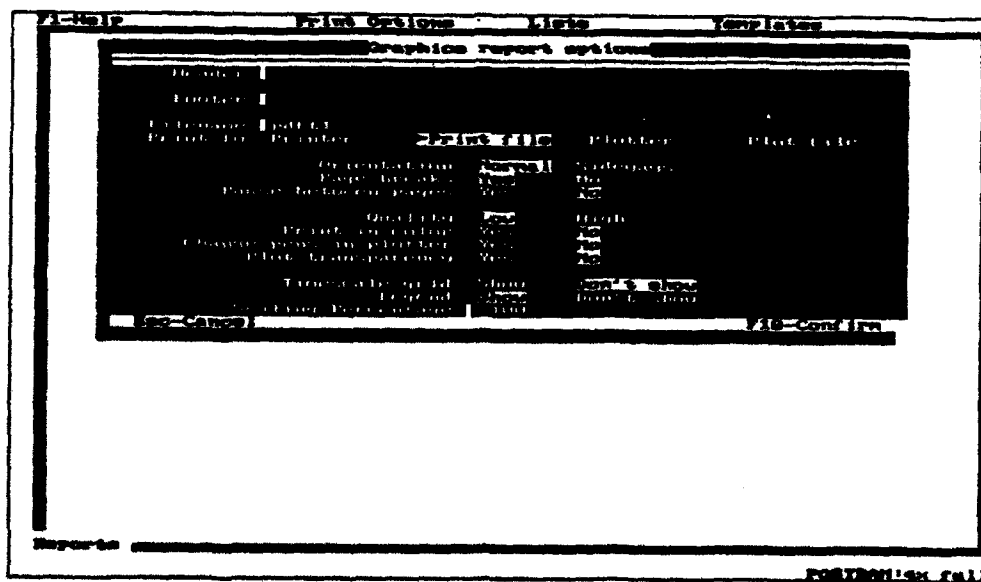


Figure 3.55. Print File pdft1.

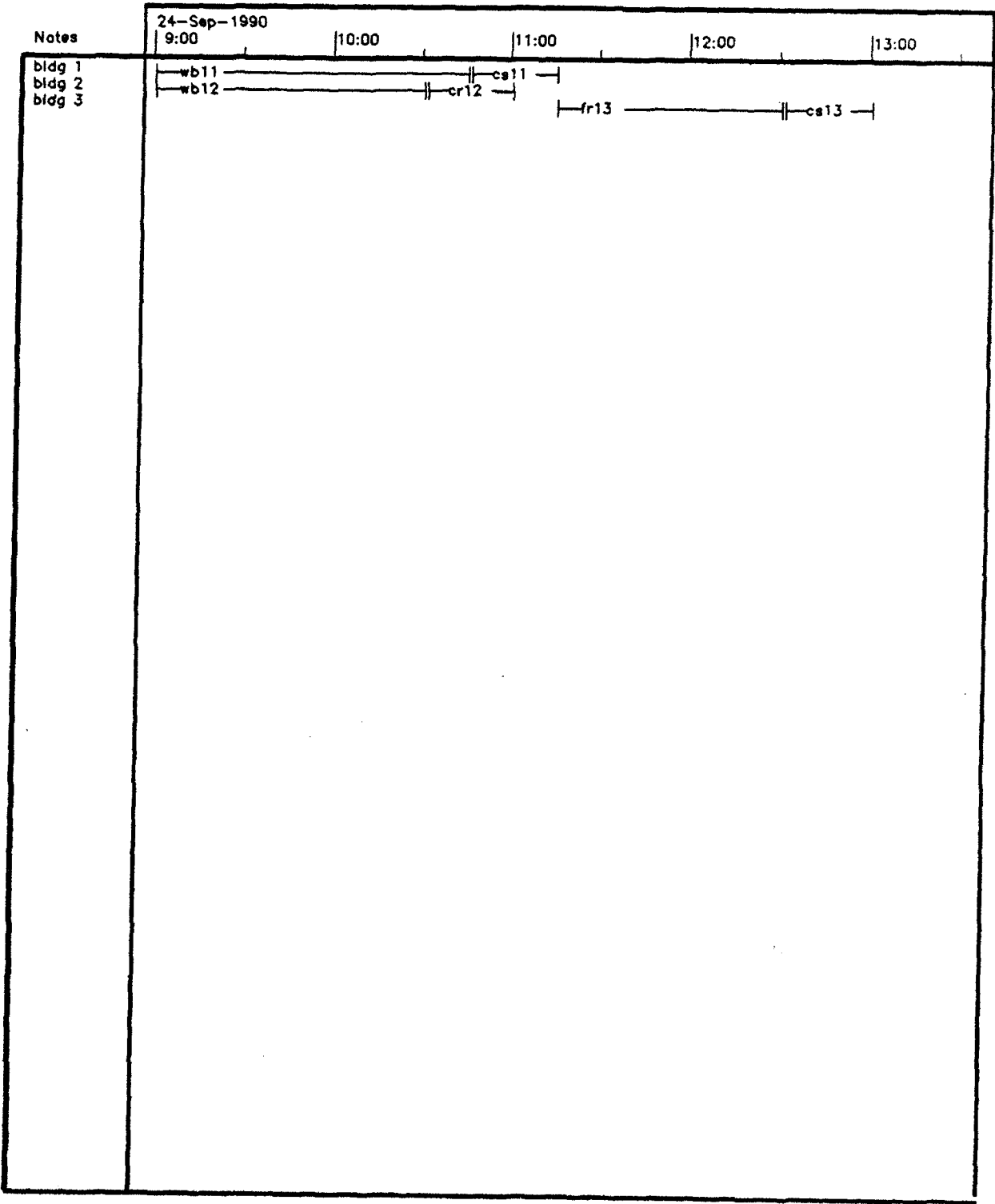


Figure 3.56. Fast Track Chart Output.